2023/24 Revenue Outturn at Quarter 4 (March 2024)			
	2023/24 Revenue Budget	Q4 Outturn	Q4 Outturn Variance
	£m	£m	£m
Community Wellbeing	71.8	71.8	-
Children & Young People	51.8	63.5	11.7
Economy & Environment	27.0	26.5	- 0.5
Corporate Services	26.0	26.3	0.3
All Ages Social Care			
Directorate Total	176.6	188.1	11.5
Central	16.7	13.9	(2.8)
Total	193.3	202.0	8.7

	2023/24 Approved	Q4 Outturn	Q4 Outturn Variance
Community Wellbeing	Revenue Budget	£'000	£'000
Learning Disabilities	£'000 25,251	24,776	(475)
Memory & Cognition	2,402	2,501	(473)
Mental Health	3,918	3,438	(480)
Physical Support	35,909	33,857	(2,052)
Sensory Support	410	330	(80)
Client sub-total	67,890	64,902	(2,988)
All Ages Commissioning	2,713	2,842	129
Care Operations	6,815	7,065	250
Commissioned Services	5,527	6,558	1,031
Transformation and Improvement	1,083	859	(224)
Housing	1,137	2,425	1,288
Prevention and Support	1,774	1,323	(451)
Talk Community Programme	1,775	1,486	(289)
Director and Management	(19,510)	(18,114)	1,396
Public Health	100	100	0
Non-client sub-total	1,414	4,544	3,130
Adults, Health and Wellbeing Portfolio	69,304	69,446	142
Cultural Services	2,145	2,103	(42)
Community Services and Assets Portfolio	2,145	2,103	(42)
Strategic Housing	359	276	(83)
Economy and Growth Portfolio	359	276	(83)
Directorate Total	71,808	71,825	17

Key variances from budget (> £250k) at Q4/Outturn:

£1.2m overspend relates to Temporary Housing accommodation demand pressures

£0.6m overspend relates to demand pressures in Care Home and Home Care placements

£0.4m overspend relates to Employees and Agency cost pressures

£1.4m underspend relates to funding of Discharge to Assess Placements

£0.5m underspend relates to reduced Prevention and Support revenue costs

£0.3m underspend relates to Talk Community grant funding

Children & Young People	2023/24 Approved Revenue Budget £'000	Q4 Outturn	Q4 Outturn Variance
Children's Commissioning	461	489	28
Director's Office	237	675	438
Total Improvement*	5,882	3,139	(2,743)
Total Youth Offending	197	190	(7)
Total Children's Directorate Costs	6,777	4,493	(2,284)
Additional Needs	6,049	8,604	2,555
Commissioning Management	873	749	(124)
Development and Sufficiency	516	365	(151)
Early Years	90	156	66
Education Improvement	471	476	5
Total Education and Commissioning	7,999	10,350	2,351
Total Children in Need	5,072	6,935	1,863
Total Early Help	2,022	2,257	235
Total Looked After Children	26,617	35,356	8,739
Total Safeguarding and Early Help	1,313	1,882	569
Total Safeguarding and Review	1,167	1,420	253
Total Safeguarding and Development	868	815	(53)
Total Safegaurding and Family Support	37,059	48,665	11,606
Directorate Total	51,835	63,508	11,673

Key variances from budget (> £250k) at Q4/Outturn:

£4.2m overspend representing Savings Targets not delivered; £0.3m delivered recurring

£2.1m cost pressures in respect of Agency Staff; a reduction of £0.5m since Q3

 $\pounds 2.2m \text{ overspend} \text{ representing additional demand in SEN Transport}$

£0.8m overspend in Agency Fostering

£0.8m overspend due to additional demand in Complex Needs

£0.5m overspend re additional expenditure to support Practice Improvement

£0.3m overspend due to cost pressures in respect of In-House Fostering

£0.4m overspend to support UASC

£0.4m overspend £0.2m Historical Residential Placments and £0.2m Other misc

*The approved budget for Total Improvement includes amounts that have been reallocated during 23/24 across the relevant service area.

Economy & Environment	2023/24 Approved Revenue Budget £'000	Q4 Outturn	Q4 Outturn Variance
Management	(218)	472	690
Economy and Growth	937	1,983	1,046
Environment, Highways and Waste	26,312	24,057	(2,255)
Directorate Total	27,031	26,512	(519)

Key variances from budget (> £250k) at Q4/Outturn:

£0.8m underspend in Energy costs representing £1.2m of reduced Electricity costs offset by £0.2m increase in Gas costs and un-budgeted £0.2m RCCO for Solar Panels (in Schools and Corporate Buildings)

£0.5m net underspend in respect of Concessionary Travel

£0.6m net underspend in respect of Employees and Agency

£0.2m net underspend in respect of Winter Maintenance

£0.2m additional income for Trade Waste

£1.0m overspend representing Savings Targets delivered by mitigation

£1.0m reduced income for Development Planning Control

Corporate Services	2023/24 Approved Revenue Budget £'000	Q4 Outturn	Q4 Outturn Variance
Chief Executive's Office	1,069	1,535	466
Corporate Support Services	4,157	4,191	34
Governance and Legal Services	5,823	5,700	(123)
HR and Organisational Development	1,779	1,883	104
Strategic Assets	2,747	2,285	(462)
Strategic Finance	7,224	7,372	148
Transformation, PMO and Performance	3,141	3,323	182
Directorate Total	25,940	26,289	349

Key variances from budget (> £250k) at Q4/Outturn:

£0.3m overspend in respect of Public Relations Office due to staffing and agency cost pressures

£0.2m overspend in respect of Executive Support due to staffing and supplies cost pressures

£0.5m overspend in respect of Programme Management Office arising due to staffing cost pressures partially offset by £0.3m net underspend in respect of the Special Projects budget

 \pounds 0.5m net underspend in respect of Strategic Assets representing savings targets at risk – which has been mitigated by increased rents incl. collection of historic rents charges

Central	2023/24 Approved Revenue Budget £'000	Q4 Outturn	Q4 Outturn Variance
Total	16,690	13,958	(2,732)

Key variances from budget (> £250k) at Q4/Outturn:

£1.0m overspend (Thrive) as a result of savings assessed as at risk in 2023/24; delivery expected in 2024/25 **£3.8m underspend** (Treasury Management - Interest receiveable) representing additional income in 2023/24